

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE — BUDGET AND ACTUAL

GENERAL FUND

Year ended June 30, 2003

	Budget	ed Amounts		Variance with Final Budget
				Favorable
Revenues:	<u>Original</u>	Final	Actual	<u>(Unfavorable)</u>
From local sources Taxes				
Property	\$ 78,545,374	\$ 78,545,374	\$ 80,419,566	\$ 1,874,192
Motor vehicle	8,509,699	8,509,699	7,700,843	(808,856)
Utilities Occupational license fee	14,927,745 23,783,210	14,927,745 23,783,210	15,216,593 24,694,974	288,848 911,764
Tuition and fees	53,251	53,251	168.640	115,389
Earnings on investments	1,252,152	1,252,152	933,371	(318,781)
Other local revenues	1,064,008	1,062,650	1,438,493	375,843
Intergovernmental – intermediate	50.400.045	50 400 045		-
Intergovernmental – state Intergovernmental – indirect federal	58,129,845	58,129,845	58,826,989	697,144
Intergovernmental – direct federal		<u> </u>		_
Total revenues	<u> 186,265,284</u>	<u> 186,263,926</u>	189,399,469	3,135,543
Expenditures:				
Instruction	110,377,054	110,887,822	111,978,020	(1,090,198)
Support services:	0.757.045	0.005.000	0.000.440	(400,400)
Student Instruction staff	8,757,615 11,982,490	9,205,990 12,683,825	9,398,412 12,442,032	(192,422) 2 41,793
District administrative	18,499,137	15,373,870	1,580,583	13,793,287
School administrative	11,460,101	16,327,498	15,998,143	329,355
Business	11,724,264	6,790,252	7,405,316	(615,064)
Plant operation and maintenance	22,297,297	20,457,630	17,424,366	3,033,264
Student transportation Central office	9,601,445	9,070,764	8,511,338	559,426 (175,046)
Facilities acquisition and construction	5,399,353	4,744,376	4,919,422	(175,046)
Community service activities Other	456,548	432,723	425,692	7,031
Total expenditures	210,555,304	205,974,750	190,083,324	15,891,426
Excess (deficit) of revenues over				
expenditures	(24,290,020)	(19,710,824)	(683,855)	19,026,969
Other Standard Courses (Head)				
Other Financing Sources (Uses) Proceeds from sale of bonds	_	_	_	
Proceeds from sale of fixed assets	<u>-</u>	-	8,326	8,326
Realized gains and losses and changes in			*1	7,55
market value		-		
Operating transfers in	378,217	379,575	585,586	206,011
Operating transfers out	(572,993)	<u>(5,153,547</u>)	(4,614,627)	538,920
Total other financing sources				
(uses)	(194,776)	(4,773,972)	(4,020,715)	<u>753,257</u>
Excess (deficit) of revenues and other financing sources over expenditures and other				
financing uses	(24,484,796)	(24,484,796)	(4,704,570)	19,780,226
Fund balance, July 1, 2002	24,484,796	24,484,796	23,094,938	(1,389,858)
Prior period adjustment	-		424,894	424,894
Fund balance, June 30, 2003	\$	\$	\$ <u>18,815,262</u>	\$ <u>18,815,262</u>

-41-

See independent auditor's report and accompanying notes to financial statements

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE – BUDGET AND ACTUAL

SPECIAL REVENUE

	_	Budget	ed Amo	gunts				Variance with Final Budget
		Original		Final		Actual		Favorable (Unfavorable)
Revenues:	_	Original		HIGI	-	Actual		(Omavorable)
From local sources Taxes								
Property	\$	-	\$	-	\$	_	\$	-
Motor vehicle		-		-		-		-
Utilities Occupational license fee		-		-		-		-
Tuition and fees		853,303		- 612,517		-		(612,517)
Earnings on investments		-		012,017		-		(012,017)
Other local revenues		129,333		11,702		616,562		604,860
Intergovernmental – intermediate		2,520		81,100		106,420		25,320
Intergovernmental – state		10,692,912		10,736,917		10,772,273		35,356
Intergovernmental – indirect federal		15,951,817		14,145,344		12,399,901		(1,745,443)
Intergovernmental – direct federal	_	-	-	488,569	-	589,787	•	101,218
Total revenues	_	27,629,885	_	26,076,149	-	24,484,943		(1,591,206)
Expenditures:								
Instruction		16,783,947		17,303,429		16,272,704		1,030,725
Support services: Student		6 470 440		4,441,563		2.044.040		500,000
Instruction staff		6,478,142 1,890,370		4,441,563 2,338,521		3,911,940 2,330,267		529,623 8,254
District administrative		-		2,000,021		26,257		(26,257)
School administrative		220,229		224,621		238,754		(14,133)
Business Plant operation and maintenance		- 63,699		- 53,866		59,843		(5,977)
Student transportation Central office		- -		- 236		- 23,580		(23,344)
Facilities acquisition and construction		-		-		-		-
Community service activities Other		1,884,323 	_	1,816,435 	_	1,902,336		(85,901)
Total expenditures	_	27,320,710	_	26,178,671	-	24,765,681		1,412,990
Excess (deficit) of revenues over								
expenditures		309,175		(102,522)		(280,738)		(178,216)
Other Financing Sources (Uses)								
Proceeds from sale of bonds		.		-		-		_
Proceeds from sale of fixed assets		-		-		-		-
Realized gains and losses and changes in								
market value		45 500		-		-		-
Operating transfers in Operating transfers out		15,522 (395,097)		871,324 (466,057)		866,324 (585,586)		5,000 119,529
Operating transfers out	_	(000,001)	_	(400,001)	-	(303,300)	,	113,528
Total other financing sources								
(uses)	_	(379,575)	-	405,267	-	280,738		124,529
Excess (deficit) of revenues and other financing sources over expenditures and other								
financing uses		(70,400)		302,745		-		(302,745)
Fund balance, July 1, 2002		70,400		70,400		864,229		(793,829)
Prior period adjustment	_		_		-	(864,229)		(864,229)
Fund balance, June 30, 2003	\$ =		\$ =	373,145	\$ _	-	\$	<u>373,145</u>

COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS

June 30, 2003

				SEEK					Perma	Permanent Funds			_	Total
		FSPK		Capital Outlay		Debt Service Fund	Ą 「	Anthony Dey Trust	리 <u>류</u> ,	Lexington Industrial Trust		Schmidt Trust	Gove Rose	Nonmajor Governmental
Assets and Resources:		5			1	 - -		100		120		Jen I	-	
Cash and cash equivalents Inventory	€9	2,188,901	⇔	242,936	€9	(1,122,282)	€9-	12,377	(/)	5,152	()	451,147	↔	1,778,231
Accounts receivable		;												
Taxes - current		54,032		ı		ı				1		t		54,032
Taxes – delinguent		•				14.063		1		t		•		- 1
Accounts receivable Intercovernmental State				• •		706,11		•				•		11,962
Intergovernmental – Orace Internovernmental – Indirect Federal				r 1		, ,				, ,		F 1		•
Intergovernmental – Direct Federal		•				ı		ı		,		1		
Prepaid expenses		1		ı		1,110,320		Ī		•		•		1,110,320
Due from other funds		•		•		•		,		ı		•		
Interest receivable		•		•		•		•		1		3,940		3,940
Investments		t		t		r		,		,		1		1
Furniture and equipment, net	1	1	1		١			·		-				,
Total Assets and Resources	₩	2,242,933	₩	242,936	∯ • ••		₩	12,377	θ	5,152	€5	455,087	# #	2,958,485
Liabilities and Fund Balances:														
Liabilities														
Accounts payable	↔	1	(/)		↔	•	€9		↔	•	↔	•	↔	1
Accrued payroll and related expenses						1				,		•		
Current portion of accumulated		,		•						•		•		
		•		•				ı		l		ı		ı
Delented revenue Total Liabilities	1 1	1 1				. .								
Eind Dalancon														
December for														
Transfer (O).														
Englished assets		• •		• 1		: (1 1				• 1		
Accrued sick leave		•				,		1		r		•		
Unreserved:														
Undesignated, reported in:														
General fund Spooiel roughly		,		•						t		•		
Special revenue funds Capital projects funds		2.242,933		242,936		+ 1								2,485,869
Debt service funds				٠,				ı		ı		•		· •
Permanent funds		-	l	-	١	,		12,377		5,152		455,087		472,616
Total Fund Balances		2,242,933	1	242,936		_		12,377		5,152		455,087		2,958,485
Total Liabilities and														
Fund Balances	₩	2,242,933	₩	242,936	₩		€9	12,377	₩ •>	5,152	₩ 69	455,08Z	 •Э	2,958,485

FAYETTE COUNTY SCHOOL DISTRICT COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES – NONMAJOR GOVERNMENTAL FUNDS Year ended June 30, 2003

From local sources Taxes Property Motor vehicle Utilities Occupational license fee Tuition and fees Eamings on investments Other local revenues Intergovernmental – Intermediate Intergovernmental – Intermediate Intergovernmental – Interder Federal Intergovernmental – Intermediate Intergovernmental – Intermental Intergovernmental – Intermediate Intergovernmental – Interger et al. Intergovernmental e	\$ 8,742,384 809,773 809,773 140,351 \$ 9,692,508	\$ Capital Outlay Fund 17,730 2,960,070 2,977,800 2,977,800 2,977,800	\$ 2,647,319 \$ 20,343,966 20,343,9	\$ Trust 182	\$ Exington Industrial Trust 6,480 81 81 82,785 82,785 83,786 83,786	\$ Schmidt Trust 171 25,551 \$ 34,722 \$ 22,597 12,125	\$ 8,742,384 809,773 809,773 809,773 33,273 5,607,389 33,273 5,607,389 20,343,966 20,343,966 20,373,714 (4,969,556) 1,062,787 1,062,787 1,062,787 (14,290,982)
financing sources over expenditures and other financing uses	(1,780,737)	160,063	(7,523,626)	(2,942)	3,786	12,125	(9,131,331)
Fund balance, July 1, 2002	4,023,670	82,873	7,523,626	15,319	1,366	442,962	12,089,816
Fund balance, June 30, 2003	\$ 2,242,933	\$ 242,936	·	\$12,377	\$ 5,152	\$ 455,087	\$ 2,958,485



SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

U.S. DEPARTMENT OF EDUCATION	CFDA Number	Pass Through Number	Dis- bursements
Passed through the Kentucky Department of Education			
Title I, Fiscal Year 2002-2003 Title I, Fiscal Year 2001-2002 Title I, Fiscal Year 2000-2001 Title I, Part D Delinquent, Fiscal Year 2002-2003 Title I, Part D Delinquent, Fiscal Year 2001-2002 Title I, Migrant, Fiscal Year 2002-2003 Title I, Migrant, Fiscal Year 2001-2002 Title I, Migrant, Fiscal Year 2000-2001 Title I, Accountability Grant, Fiscal Year 2001-2002 Title I, Accountability Grant, Fiscal Year 2000-2001 Title I, Neglected & Delinquent, Fiscal Year 2002-2003 Title I, Neglected & Delinquent, Fiscal Year 2001-2002 Title I, Capital Expenses, Fiscal Year 2002-2003 Title I, Capital Expenses, Fiscal Year 2001-2002	84.010 84.010 84.010 84.010A 84.010A 84.011 84.011 84.011 84.348 84.348 84.013A 84.013A 84.216 84.216	33-540-3103 33-540-3102 33-540-3101 33-540-3143 33-540-3113 33-540-3112 33-540-3111 33-540-3172 33-540-3272 33-540-3271 33-540-3133 33-540-3132 33-540-3163	4,420,480 895,853 65 24,301 10,467 178,908 19,389 1,529 55,190 31,900 20,910 193 1,434
Title I, Part A School Improvement, Fiscal Year 2002-2003 Title VI, Fiscal Year 2002-2003	84.101 84.298	33-540-3203 33-540-3343	17,529 10,906 110,187
Title VI, Fiscal Year 2001-2002	84.298	33-540-3312	28,254
IDEA-Basic, Fiscal Year 2002-2003 IDEA-Basic, Fiscal Year 2001-2002 IDEA-Basic, Fiscal Year 2000-2001 IDEA-Part B, Preschool, Fiscal Year 2001-2002 IDEA-Part B, Preschool, Fiscal Year 2000-2001 IDEA - Silver, 2001-2002	84.027 84.027 84.027 84.173 84.173 84.027	33-540-3373 33-540-3372 33-540-3371 33-540-3432 33-540-3431 33-540-33725	820,518 2,864,821 26,332 155,930 63,114 51,926
Title II, Eisenhower Professional Development, 2001-2002 Title II, Eisenhower Professional Development, 2000-2001 Title II, Teacher Quality, 2002-2003	84.281 84.281 84.367A	33-540-4042 33-540-4041 33-540-4013	155,681 9,116 1,165,754
Title IV, Drug Free Schools, Fiscal Year 2002-2003 Title IV, Drug Free Schools, Fiscal Year 2001-2002 Drug Free Schools and Comm. Act, Fiscal Year 2001-2002	84.186 84.186 84.186	33-540-4063 33-540-4062 33-540-4061B	24,807 129,049 25,051
Goals 2000, Educate America, 2001	84.276	33-540-4131E	15,721
Class Size Reduction, 2002	84.340	33-540-3882	31,212
Comprehensive School Reform, 2003 Comprehensive School Reform, 2002	84.332 84.332	33-540-3082R 33-540-3081R	190,548 2,335
Vocational Education, Perkins Fund, 2002 Vocational Education, Perkins Fund, 2001 Vocational Education, Perkins Fund, 2002 Vocational Education, Perkins Fund, 2003 Vocational Education, Perkins Fund, 2001	84.048 84.048 84.048 84.048 84.048	33-540-3482A 33-540-3481A 33-540-3482 33-540-3483 33-540-3481	5,768 4,826 72,365 322,645 623
Smaller Learning Communities	84.215L	N/A	147,251
Technology Preparation Grant	84.243	N/A	18,137

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

	CFDA Number	Pass Through <u>Number</u>	Dis- bursements
Technology Literacy Challenge Fund, 2002 Emergency, Immigrant Grant, 2003 Emergency, Immigrant Grant, 2002 Reading Excellence Grant, 2001 Enhancing Education through Technology	84.318 84.162 84.162 84.338 84.318X	33-540-3851 33-540-3453 33-540-3862 33-540-3891 33-540-4253	\$ 31,709 139,724 51,910 7,885 197,485
Passed through the Counsel of Post Secondary Education			
School to Work, Gear Up, 2003 School to Work, Gear Up, 2002 School to Work, Gear Up, 2001	84.334A 84.334A 84.334A	33-540-3793G 33-540-3792G 33-540-3791G	77,566 19,643 4,031
Direct Program Magnet Schools Assistance, 2001 21st Century Community Learning, 2003 21st Century Community Learning, 2002	84.165A 84.287K 84.287K	N/A N/A N/A	22,770 13,835 47,763
Total U.S. Department of Education			12,745,346
U.S. DEPARTMENT OF AGRICULTURE			
Passed through the Kentucky Department of Education National School Lunch and School Breakfast Program Passed through Kentucky Department of Agriculture	10.555	N/A	5,271,476
Food Distribution	10.550	N/A	544,720
Total U.S. Department of Agriculture			<u>5,816,196</u>
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES			
Early Childhood Prevention, 2003 Early Childhood Prevention, 2002 Refugee Children School Impact Grant, 2002 Foreign Language Assistance Grant Foreign Language Assistance Grant Total U.S. Department of Health and Human Service	92.230 92.230 93.576 84.293B 84.293B	33-540-5343K 33-540-5343K N/A N/A N/A	82,017 2,150 1,234 162,189 11,607
*			
U.S. DEPARTMENT OF LABOR			
Jobs for Kentucky Graduates, 2002 School to Work, 2003 School to Work, 2002	17.259 17.249 17.249	33-540-3823 33-540-3793 33-540-3792	38,253 10,522 <u>469</u>
Total U.S. Department of Labor			49,244
U.S. DEPARTMENT OF DEFENSE			
ROTC, Fiscal Year 2003 ROTC, Fiscal Year 2002	12.000 12.000	N/A N/A	93,340 26,031
			119,371

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

	CFDA <u>Number</u>	Pass Through Number	Dis- bursements
U.S. DEPARTMENT OF JUSTICE			
Law Enforcement Block Grant	16.592	N/A	862
Total U.S. Department of Justice			862
CORPORATION FOR NATIONAL AND COMMUNITY SERVICE			
Service Learning Grant	94.004	N/A	4,581
Total Corporation for National and Community Service			4,581
NATIONAL OCEANIC AND ATMOSPHERIC ADMINISTRATION			
Bluegrass Pride	11.469	33-540-2723	2,115
Total for National Oceanic and Atmospheric Administration			2,115
Total Federal Financial Awards			\$18,996,912

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

For the year ended June 30, 2003

NOTE A - BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the Fayette County School District and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

NOTE B - FOOD DISTRIBUTION

Nonmonetary assistance is reported in the schedule at the fair value of the commodities disbursed.

	SCHEDULE OF FINDINGS AND	QUESTIONED COSTS	
)			

FAYETTE COUNTY SCHOOL DISTRICT Schedule of Findings and Questioned Costs For the Year Ended June 30, 2003

Section I-S	ummary of Auditor's Results	
Financial Statements		
Type of auditor's report issued (unqualified):	:	
Internal control over financial reporting:		
Material weakness(es) identified?	yes	Xno
 Reportable condition(s) identified that are not considered to be material weaknesses? 	yes	X_none reported
Noncompliance material to financial statements noted?	yes	Xno
Federal Awards		
Internal control over major programs:		
Material weakness(es) identified?	yes	Xno
 Reportable condition(s) identified that are not considered to be material weakness(es)? 	yes	X_none reported
Type of auditor's report issued on compliance	ce for major programs (unqualified):
Any audit findings disclosed that are required to be reported in accordance with section 510(a) of Circular A-133?	yes	Xno
Identification of major programs:		
CFDA Number(s)	Name of Federal Program or	<u>Cluster</u>
10.555 84.010 84.027 84.048 84.367A 84.215L	National School Lunch Prog Title I IDEA Basic Perkins Fund - Vocational Edu Teacher Quality Smaller Learning Commun	ucation
Dollar threshold used to distinguish Between type A and type B programs:	\$ <u>471,586</u>	
Auditee qualified as low-risk auditee?	yesXno	

SCHEDULE OF PRIOR YEAR AUDIT FINDINGS

June 30, 2003

There were no prior year audit findings.

INDEPENDENT AUDITOR'S REPORT
ON COMPLIANCE AND ON INTERNAL
CONTROL OVER FINANCIAL REPORTING
BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS



INDEPENDENT AUDITOR'S REPORT

Members of the Board of Education Fayette County School District Lexington, Kentucky

We have audited the financial statements of Fayette County School District as of and for the year ended June 30, 2003 and have issued our report thereon dated September 23, 2003. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in <u>Government Auditing Standards</u> issued by the Comptroller General of the United States and state audit requirements.

Compliance

As part of obtaining reasonable assurance about whether Fayette County School District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under <u>Government Auditing Standards</u> or state audit requirements.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered Fayette County School District's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

However, we noted other matters involving the internal control over financial reporting that we have reported to the management of Fayette County School District in a separate letter dated September 23, 2003.

This report is intended for the information of members of the Kentucky State Committee for School District Audits, the members of the Board of Education of Fayette County School District, the Kentucky Department of Education management and federal awarding agencies and pass-through entities. However, this report is a matter of public record and its distribution is not limited.

Currenty, Mountjoy & Bready, ASC.
Lexington, Kentucky
September 23, 2003

INDEPENDENT AUDITOR'S REPORT
ON COMPLIANCE WITH REQUIREMENTS
APPLICABLE TO EACH MAJOR PROGRAM AND
INTERNAL CONTROL OVER COMPLIANCE IN
ACCORDANCE WITH OMB CIRCULAR A-133



INDEPENDENT AUDITOR'S REPORT

Members of the Board of Education Fayette County School District Lexington, Kentucky

Compliance

We have audited the compliance of Fayette County School District with the types of compliance requirements described in the <u>U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement</u> that are applicable to each of its major federal programs for the year ended June 30, 2003. Fayette County School District's major federal programs are identified in the accompanying schedule of expenditures of federal awards. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of Fayette County School District's management. Our responsibility is to express an opinion on Fayette County School District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and state audit requirements. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Fayette County School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Fayette County School District's compliance with those requirements.

In our opinion, Fayette County School District complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2003.

Internal Control Over Compliance

The management of Fayette County School District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered Fayette County School District's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contract and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses. In addition, the results of our tests disclosed no instances of noncompliance of specific state statutes or regulations identified in Appendix II of the Independent Auditor's Contract - State Audit Requirements.

This report is intended for the information of members of the Kentucky State Committee for School District Audits, the members of the Board of Education of Fayette County School District, the Kentucky Department of Education management and federal awarding agencies and pass-through entities. However, this report is a matter of public record and its distribution is not limited.

Carpenty mounting & Bressly, S.C.
Lexington, Kentucky
September 23, 2003





Certified Public Accountants and Advisors

Members of the Board of Education of Fayette County School District Lexington, Kentucky

In planning and performing our audit of the financial statements of Fayette County School District for the year ended June 30, 2003, we considered the District's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. A separate report dated September 23, 2003 contains our report on the District's internal control structure. This letter does not affect our report dated September 23, 2003 on the financial statements of the Fayette County School District.

We will review the status of these comments during our next audit engagement. We have already discussed many of these comments and suggestions with various District personnel, and their implementation is currently being reviewed. We will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations.

Respectfully,

Carpenter, Mountjoy, & Bressler, PSC

Carperfer Mountjoy & Bressler, Kal.

Lexington, Kentucky
September 23, 2003

MANAGEMENT LETTER COMMENTS

June 30, 2003

UNCORRECTED PRIOR YEAR COMMENTS

Inventory

Under GASB 34 the District's government-wide financial statements must use the accrual method of accounting. This includes recording inventory. During our audit of inventory, we noted that the process of collecting inventory data from the various funds and adjusting the general ledger for the inventory balances was not performed. We also noted the District maintained a significant amount of inventory related to the Transportation and Maintenance departments and these inventories have gone unreported in prior periods. We calculated inventory balances as of June 30, 2003 for each fund and provided the District with journal entries to record these balances. The physical inventory of the Warehouse, Print Shop, Food Service, Transportation and Maintenance departments was coordinated by different individuals and each fund had different counting procedures. The District does not have any written policies or procedures for the counting, data collection valuation and recording of inventory. In addition, no District personnel independent of the counting procedures reviewed the final inventory schedules for accuracy or completeness.

Based on the above, we recommend that the District appoint a qualified individual to coordinate all departments in counting District inventories, collecting final inventory balances, reviewing year end schedules and booking the necessary adjustments to the general ledger. The District should also develop and document written inventory policies and procedures to be used by all departments that include the proper use of the inventory software utilized. A qualified individual independent of the counting procedures should review final inventory schedules for completeness and accuracy.

Management's Response

The District will adopt the inventory management procedures used successfully by the Food Service division. Each Associate Director shall appoint one person to be responsible for the maintenance and management of the inventory. The internal auditor will randomly sample these inventories for compliance, accuracy and completeness.

Fixed Assets

Under the implementation of GASB 34 the District was required to record fixed assets and the related debt obligation. Based on the magnitude of this change in accounting and the size of the District's depreciation schedule, we recommend that an individual be assigned the responsibility of maintaining and reviewing the schedule for completeness and accuracy and reconcile the schedule to the general ledger. This individual could also have inventory responsibility as mentioned in the previous comment.

Management's Response

The Director of Financial Services will develop a plan to realign duties to free up a degreed accountant to assume responsibility for managing and accounting for fixed assets. This will include revising existing policies and procedures and reconciling the fixed asset accounts monthly.

MANAGEMENT LETTER COMMENTS - CONTINUED

June 30, 2003

UNCORRECTED PRIOR YEAR COMMENTS - continued

Accounts Payable

The accounts payable detail should be reconciled to the balance sheet at year-end. To record the year-end accounts payable the technology department creates a report which details all invoices dated prior to June 30 and paid after June 30. This report is used to create the journal entries necessary to record accounts payable. During our testing we noted that the totals on the detail report did not agree to the balance sheet. We recommend that the accounts payable detail be reconciled to the balance sheet at June 30.

Management's Response

To record accounts payable, it is necessary to pull the data on invoices dated prior to June 30 but received and processed after June 30. Since the department does not have access to a report writer, we must rely on Technology to pull the data. Technology has always been very cooperative but invariably we have items pulled into the file that are not accounts payable. The accounting staff has always handled these as they post the accounts payable entry. What has not happened is that the accounting staff has not shared the reconciling items with the auditors until they as for them. In the future, the accounting staff shall note the reconciling items on the file received from Technology to assist the auditors in understanding the difference between the booked entry and the file generated by Technology.

MANAGEMENT LETTER COMMENTS - CONTINUED

June 30, 2003

CURRENT YEAR COMMENTS

Food Service

The District began using the MUNIS system July 1, 1996, but MUNIS is not utilized as the primary system for Food Service. Food Service is not using on-line purchase orders and as a result invoices cannot be monitored by the District's internal control system. We were informed that the on-line purchasing system would not meet the needs of food service because the majority of the items purchased require expedient processing to ensure products are received timely for meal preparation. Food service receipts and disbursements are being recorded in MUNIS monthly through a process of downloading the detail from other software programs into the MUNIS system, and Food Service accounting records are being maintained separately on spreadsheets, which is a duplication of effort. In addition, fixed assets purchased by Food Service cannot be downloaded into the District's depreciation module because Food Service is not on MUNIS. Consequently, fixed assets purchased by Food Service must be maintained in separate depreciation software. We recommend that the Food Service department be fully integrated on the MUNIS system as soon as possible to ensure accurate overall district financial reporting, reduce duplication of effort and strengthen internal controls.

Management's Response

A task force will be convened to develop a time line and process for converting to MUNIS. The task force will include the Associate Director of Food Services, Technology representatives, and the Director and Associate Director of Financial Services. The conversion process will address the needs for management reports, purchase order and invoice processing and management of fixed assets. The task force will be asked to report to the cabinet in November 2003.

Cross Training

During our audit, we noted that the District is not taking the proper steps necessary to cross-train personnel in the Budget department. Functions and responsibilities can only be performed by a single individual because of lack of cross-training can create internal controls to be ineffective as well cause inefficiencies when personnel are required to perform new functions in which they are not properly trained. We recommend that the District take the necessary steps to ensure that personnel are being cross-trained to perform all primary finance, budget and accounting functions.

Management's Response

Over the past three years, various departments have engaged in extensive cross training of staff so that the District's business can be conducted seamlessly when one or more key players are out or incapacitated. The Budget Office is made up of three employees who all have the same MUNIS security rights and while each individual deals with their component they all can update/change the budget amounts. The Budget Office has been working together so that the individual components are understood by each employee and will continue the cross training until all facets are known by everyone in the Budget Office.

MANAGEMENT LETTER COMMENTS - CONTINUED

June 30, 2003

Payroli and Human Resources

During our review of the internal controls of the Payroll and Human Resources Departments, we noted that certain personnel in both departments have the ability and responsibility to make necessary changes to employee payroll data such as hours worked, hourly rate, deductions, etc. However, no internal controls exist to monitor changes made to payroll data in order to detect improper adjustments. We recommend that an individual independent of both departments be assigned the responsibility of monitoring changes made to employee payroll data and agreeing changes to proper supporting documentation.

In addition, during our testing of payroll deductions, we found one instance in which the District did not properly withhold a full time employee's CERS deduction. According to KRS 78.615, CERS "employee contributions shall be deducted each payroll period from the creditable compensation of each employee of an agency participating in the system while he is classified as a regular full-time" employee. The instance of non-compliance consisted of an employee who was part-time and changed to full-time. We recommend the District assign a qualified individual to review compliance regarding employees who have employment status changes during the year.

Management's Response

The internal auditor will perform random compliance audits within both departments and document the testing and any recommendations resulting from the audits. There will be a review with the internal auditor, the department directors and staff affected to look at improving procedures and streamlining the process.

Post Approvals

During our testing of expenditures, we noted three invoices which were paid through the post approval process that did not appear to meet the written criteria for post approvals. All post approval invoices should be in accordance with the established policy.

Management's Response

All staff have received notice of the criteria for post approval checks. In the future, the director and associate director of financial services shall review and sign off on all post approvals prior to processing. The internal auditor shall continue to monitor compliance and make recommendations.

Internal Audit Function

The internal audit function should monitor the District's internal control system including operating activities, testing accounting transactions, reviewing for compliance with internal and external policies and agreements, assessing the risk of potential financial statement misstatements, and maintaining the documentation to support testing results and conclusions. We have not relied on this type of testing because the documentation is not maintained. The District could strengthen its system of internal controls if the internal audit function was designed to provide actual auditing procedures and testing results. Currently, the District's internal auditor is primarily responsible for duties unrelated to internal auditing.

MANAGEMENT LETTER COMMENTS - CONTINUED

June 30, 2003

Management's Response

The internal audit department has a staff of one. The superintendent determines the role and the focus of the internal auditor's work. Specific tasks are determined by events occurring throughout the year. In addition to the financial sampling and compliance audits, the internal auditor is involved when outside agencies inquire about our practices and procedures. Past activities have included MUNIS security monitoring, codifying the purchasing procedures, review of large unpaid balances with vendors and issues related to internal control to name a few.

The superintendent and internal auditor will develop an annual plan for internal auditing that will include addressing the issues raised here.

<u>Budget</u>

Upon review of the budget, we noted the District does not include an estimate for sheriff fees in the budget. In fiscal year 2003 sheriff fees were approximately \$872,000.

Management's Response

Prior to 2001, the District allowed the sheriff to subtract the collection fee from the amount of tax revenues submitted to the District. This was determined to be inconsistent with the statutes and the sheriff was notified that they must transfer all taxes collected with no withholdings to the District daily. The District was instructed to issue payment for the tax collection fee expense promptly to the sheriff.

While the expenditure was recorded, the budget has not reflected the expense. The oversight has been corrected

Management Departments

During the course of the audit we inquired of and observed many of the primary departments which involve management including finance, accounting, budget, human resources, payroll, accounts payable, technology, food service and purchasing. Based on our observations we became aware that certain audit efficiencies could be created if management operated as a centralized unit with regards to audit inquiries and requests. We recommend that all management departments work towards cooperative effort related to audit responsibilities and the audit schedule and agreed upon deadlines.

Management's Response

The Director of financial services will serve as the liaison between the auditors and the various departments. The auditors will submit their request for information to the Director and he shall obtain the necessary information and documentation to submit to the auditors.

MANAGEMENT LETTER COMMENTS - CONTINUED

June 30, 2003

Inventory

During our observation of the Warehouse and Transportation department's physical inventory as of June 30, 2003, we became aware of certain internal control weaknesses in the procedures that are used to maintain the perpetual inventory balances. We noted several instances in which the year end physical counts varied widely from the year end perpetual records. The discrepancies were primarily caused by poor monitoring of inventory disbursed for use by the maintenance department. We recommend the District develop and enforce controls requiring District personnel to complete and sign a requisition form when removing parts and supplies from inventory.

Management's Response

The District will adopt the inventory management procedures used successfully by the Food Service division. Each Associate Director shall appoint one person to be responsible for the maintenance and management of the inventory. The internal auditor will randomly sample these inventories for compliance, accuracy and completeness.

Accounts Payable

During our review of the District's accounts payable open invoice file, we noted several past due invoices, varying from thirty days to one year past due, that were unpaid because the receiving report had not been properly submitted to the accounts payable department. When goods are delivered directly to the schools, it becomes the principal's responsibility to remit the signed receiving report to the accounts payable department for payment. We recommend the District review its current purchasing and receiving policy for its effectiveness in paying accounts payable on a timely basis.

Management's Response

The District agrees and we have begun to look at re-engineering the manner in which we procure goods and pay bills. We are aging our accounts payables and identifying the vendors from whom we procure the most dollar volume. Studies have shown that 10-15% of an organization's vendors account for 90% of the procurement. Our approach is we target these vendors first. Staff will develop a plan to submit for consideration in November.